# Limestone District School Board 

Agenda

# Committee of the Whole Board (Budget) Meeting 

Monday, April 25, 2016
Limestone Education Centre
220 Portsmouth Ave., Kingston, Ontario
5:30 p.m.

## Approval of Agenda

## Declaration of Conflict of Interest

## Information Items:

1. Overview of Enrolment Trends - Report appended. 10 minutes
2. 2016-2017 GSN Funding Overview 60 minutes

- Ministry GSN Briefing
- Ongoing Implementation of GSN Reforms, School Board Efficiencies and Modernization (SBEM), Administration \& Governance and Special Education

3. 2016-2017 Budget Development - Report appended. 10 minutes
4. Community Use Rates - Report appended. 40 minutes

## Other Business

## Next Meeting Dates:

Monday, May 16, 2016 5:30 pm (Public Consultations)
Monday, May 30, $2016 \quad 5: 30 \mathrm{pm}$ (Budget Deliberations)
Monday, June 6, 2016 (if needed)
Monday, June 13, 2016 5:30 pm (Budget recommendation to the Board - June 15, 2016)

## Adjournment

# Limestone District School Board <br> Administrative Report 

Report To: Committee of the Whole - Budget Committee
From: Wayne Toms,
Manager of ITS \& Planning
Paul Rabin,
Superintendent of Business Services
Subject: 2016-2017 Projected Enrolment and 10-year Enrolment Trend
Date: April 25, 2016

## Objectives:

To provide 2016-2017 projected enrolment and 10-year enrolment trend data to Trustees as part of the 2016-2017 budget development process.

## History:

- Limestone District School Board has experienced significant enrolment declines since the Board amalgamation in 1998.
- Enrolment in 2011-2012 was 20,756 and is projected to be 19,265 in 2016/17, a decline of 1,491 students or about $7.2 \%$ as measured on an Average Daily Enrolment (ADE) basis.


## Observations:

- ADE is the basis for funding for most provincial grants through the GSN model.
- ADE is the weighting of enrolment at the October 31st and March 31st count dates. For example, if an elementary school student is full-time at both count dates the student would be considered as 1.0 IDE.
- Attached to this report is an appendix highlighting the 2016-2017 projected enrolment of 19,265 ADE for a decrease of 137 ADE from 2015-2016 Revised Estimates. A decline of 88 ADE is projected at the secondary level and a decline of 49 ADE is projected at the elementary level.
- Over the next 5 years the current enrolment level of 19,402 (ADE) is forecaster to decline by about 260 (ADE) to 19,142 (ADE).


## Recommendation:

- That this report and appendix be received for information.


Paul Babin
Superintendent of Business Services


Debra Rantz
Director of Education

| Limestone District School Board 10 Year Enrolment Trend - Average Daily Enrolment |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Enrolment | JK ADE | K ADE | JK/K FDK | Grades 1-3 | Grades 4-8 | Grades 1-8 | Elementary | Secondary | Total ADE |
| 2011-2012 Actual | 637 | 654 | 2,581 | 3,877 | 6,828 | 10,705 | 13,286 | 7,471 | 20,756 |
| 2012-2013 Actual | 639 | 646 | 2,570 | 3,931 | 6,681 | 10,612 | 13,181 | 7,183 | 20,364 |
| 2013-2014 Actual | 639 | 660 | 2,598 | 3,967 | 6,616 | 10,583 | 13,181 | 6,674 | 19,855 |
| 2014-2015 Actual | 1,239 | 1,287 | 2,526 | 4,025 | 6,564 | 10,589 | 13,115 | 6,301 | 19,416 |
| 2015-2016 Revised Estimates | 1,240 | 1,287 | 2,527 | 3,992 | 6,546 | 10,538 | 13,065 | 6,238 | 19,303 |
| 2016-2017 Projection | 1,253 | 1,282 | 2,535 | 3,961 | 6,522 | 10,483 | 13,018 | 6,283 | 19,301 |
| 2017-2018 Projection | 1,240 | 1,284 | 2,524 | 3,906 | 6,518 | 10,424 | 12,948 | 6,226 | 19,174 |
| 2018-2019 Projection | 1,240 | 1,284 | 2,524 | 3,868 | 6,569 | 10,437 | 12,961 | 6,079 | 19,040 |
| 2019-2020 Projection | 1,240 | 1,284 | 2,524 | 3,865 | 6,538 | 10,403 | 12,927 | 6,106 | 19,033 |
| 2020-2021 Projection | 1,241 | 1,283 | 2,524 | 3,891 | 6,545 | 10,436 | 12,960 | 6,182 | 19,142 |

* Note: ADE Enrolment includes other pupils of the Board, excludes pupils over 21 years of age


Objectives • History • Observations • Recommendations
Page 2 of 2

Report To: Committee of The Whole Budget Committee
From: Paul Rabin,
Superintendent of Business Services
Myra Baumann,
Manager of Financial Services
Subject: 2016-2017 Budget Development
Date: April 25, 2016

## Objectives:

To provide Trustees with an outline of the Committee of the Whole Budget meeting dates and planned agenda topics.

## Outline:

April 25, 2016 - Budget Deliberations, including;

- Overview of 2016-2017 Enrolment \& 10-year enrolment trend
- Review of 2016-2017 GSN
o Ministry GSN briefing presentation
o Implementation of GSN Reforms
- 2016-2017 Community Use Rates

Monday, May 16, 2016 - Budget Deliberations, including;

- Deputations
- 2016-2017 Preliminary Operating Revenues
- Review of Accumulated Surplus Balances

Monday, May 30, 2016 - Budget Deliberations, including;

- 2016-2017 Preliminary Operating Expenditures
- 2016-2017 Preliminary Capital Revenues \& Expenditures

Monday, June 6, 2016 - Meeting if needed
Monday, June 13, 2016 - Budget Deliberations, including;

- 2016-2017 Draft Budget
- 2016-2017 PSAB and Compliance Report
- Draft Budget Recommendation to Board on June $15^{\text {th }}$

All meetings to start at 5:30 PM.

## Recommendations:

That this report be received for information.


[^0]
# Limestone District School Board <br> Administrative Report 

| Report To: | Committee of The Whole Budget Committee |
| :--- | :--- |
| From: | Paul Babin, <br> Superintendent of Business Services |
|  | Charlyn Downie, <br> Planning Officer |
| Subject: | Community Use of Schools - School Rental Rates |
| Date: | April 25, 2016 |

## Objectives:

To provide information on Community Use of Schools (CUS) school rental rates for after hours and weekend use for 2016-2017.

## History/ Background:

Community Use of Schools (CUS) rates are set annually using methodology that determines cost recovery.

In the 2014-2015 school year the Limestone District School Board (LDSB) reported approximately 130,000 hours for CUS.

LDSB receives CUS funding from the Ministry of Education to offset the expenses associated with CUS activities. The CUS funding amount for 2015-2016 is $\$ 289,787$.

In addition, LDSB receives Priority School Initiative Funding (PSI) of $\$ 136,000$ for the following four schools: Amherstview PS, Cataraqui Woods ES, Rideau Heights PS and Granite Ridge Education Centre.

## Observations/ Analysis:

Community Use Funding
This funding allows boards to reduce the rates for school space used by the community by helping boards with the costs involved with keeping schools open after hours such as heating, lighting, and cleaning. Community use funding is determined by board enrolment and as enrolment declines so does this funding.

## Priority Schools Initiative

This Education Program Other (EPO) funding is provided to select school boards in order that Not-ForProfit groups will have free after-hours access to school facilities in communities that need it most. Free use of school space will allow local Not-For-Profit organizations the ability to offer affordable or no-cost programming in schools. This is not a universal program and not every school board receives this funding.

The Ministry has granted four LDSB schools as eligible for these funds Amherstview PS, Cataraqui Woods ES, Rideau Heights PS and Granite Ridge Education Centre.

## 2014-2015 Permits

in 2014-2015 there were over 1,500 permits issued and over 130,000 community hours of school space across our Board. The following chart identifies the activity in 2014-2015 and is an excerpt from the report submitted to the Ministry as part of the 2014-2015 financial statement package.

|  | 2014-2015 <br> Number of permits <br> issued | 2014-2015 <br> Number of hours <br> permitted |
| :--- | ---: | ---: |
| Space Type | 444 | 30,816 |
| Single Gym | 167 | 7,088 |
| Double Gym | 604 | 69,627 |
| Classroom | 51 | 699 |
| Auditorium | 77 | 3,007 |
| Field | 61 | 1,212 |
| Cafeteria | 135 | 18,231 |
| Other: General Purpose | 0 | 0 |
| Other: | 1,539 | 130,680 |

As reported to The Ministry in 2014-2015 the Board has utilized all CUS and PSI funding to offset operational costs and therefore reduce rates for community uses in all LDSB schools and in the case of PSI to offer the community free after-hours access to school facilities.

The Board has set-up five Community User Group Categories:

## Category A

The internal users and entities whose use of school space is systemic. This group includes polling stations for municipal, provincial or federal elections.

## Category B

The non-profit entities or other public agencies that use the school facilities whose primary purpose is to provide programs and/or services that are designed and operated to advance the academic success and healthy lifestyles of youth in the community.

## Category C

The non-profit entities or other public agencies that use the school facilities whose primary purpose is to provide programs and/or services that serve local neighbourhoods or communities, but are not explicitly designed and operated to advance the academic success and healthy lifestyles of the children in the school and where zero or nominal admission of participation fees are charged.

## Category D

The non-profit or public entities that could be classed as Not-for-Profit Youth or Community but who by way of this activity, raise funds for their host organization or other entities from admission, participation, membership or other such fees.

## Category E

The for-profit entities who are using the facility.

## Funding vs Costs

The Board has spent more on community use of schools than provided. This is mainly due to the low cost recovery rate applied for caretaking for community use on the weekends and holidays. Currently the Board charges $\$ 15 /$ hour on Saturdays and $\$ 30$ /hour on Sundays and holidays for recovery of caretaking costs (also known as Staff Assistance Recovery Costs). It has been over six years since these rates were reviewed.

Caretaking costs for Saturdays per the CUPE collective agreement are at time and half and on Sundays/holidays at double time. The Board costs are $\$ 28.20$ /hour for a custodian with benefits applied during the week and $\$ 42.30 /$ hour on Saturdays and $\$ 56.41 /$ hour on Sundays. As such there is a variance of over $\$ 117,000$ in current charges versus costs per the chart below representing 20142015 weekend usage.

| Staff Assistance Recovery Rate 2014-2015 Usage |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Users | Saturday <br> Hours | Sunday <br> Hours | Current Charges | Costs |  | Variance |
| Group B | 1,385.5 | 602.0 | \$ 38,842.50 | \$ 92,565.47 | \$ | $(53,722.97)$ |
| Group C | 1,075.0 | 320.5 | 25,740.0 | 63,551.9 |  | $(37,811.9)$ |
| Group D | 396.3 | 562.8 | 22,826.3 | 48,506.1 |  | $(25,679.9)$ |
| Group E | 22.0 |  | 330.0 | 930.6 |  | (600.6) |
|  |  |  |  |  | \$ | $(117,815.37)$ |

Community users that permit space in one of the four PSI schools are not charged caretaking costs as PSI funding is sufficient to pay for the costs of caretaking on the weekends.

## School Uses on the Weekend (Category A)

Our schools also utilize school facilities on the weekend for instructional purposes and for other school events. Most secondary schools are utilizing the school for less than 100 hours on Saturdays and very little on Sundays. Elementary school use on the weekend is very minor.

## Before \& After School Child Care Programs

Charges for before and after school child care programs, operating on Non Instructional Days and Board-closed days are referenced in contracts with providers and are to be on a cost recovery basis.

## Rates from Other Boards

We have reviewed other school boards rates charged for custodial fees on Saturdays and Sundays and most are charging Category B and Category C users on a cost recovery basis.

As an example, ALCDSB is currently charging $\$ 42.00$ /hour on Saturdays and $\$ 56.00 /$ hour for Sundays.

## Moving to Full Cost Recovery - Staff Assistance Rate

Over the next two years, the staff assistance rate will move to a full cost recovery of caretaking costs for community use on the weekends and holidays, similar to what other school boards have done.

Starting in 2016-2017, the following rate changes will apply:

## For Category B, C

The staff assistance rate will be increased from $\$ 15 /$ hour to $\$ 28.20 /$ hour on Saturdays and $\$ 30 /$ hour to $\$ 42.30$ /hour on Sundays. This would be an increase of $\$ 13.20$ per hour on Saturdays and $\$ 12.30$ per hour on Sundays.

## For Category D, E

The staff assistance rate will be increased from $\$ 15 /$ hour to $\$ 42.30$ /hour on Saturdays and $\$ 30 /$ hour to $\$ 56.41 /$ hour on Sundays. This would be an increase of $\$ 27.30$ per hour on Saturdays and $\$ 26.41$ per hour on Sundays.

These rate increases would generate additional funds to offset the cost of the Board supporting community use events.

If these 2016-2017 rates were applied to 2014-2015 community usage, the staff assistance variance of $\$ 117,815$ would be reduced to $\$ 47,709$.

## Next Steps:

The Facility Services Department has prepared the attached 2016-2017 CUS - School Rental Rates for posting on the Board website and to share with current community user groups.

## Recommendation:

That this report be received for information.


Paul Rabin
Superintendent of Business Services


Debra Rantz
Director of Education

Single Gym
Double Gym
Classroom
Auditorium
Cafeteria
Library
Outdoor Sports Field
Outdoor Space

| Facility Recovery Costs are applicable for all indoor and outdoor space for all Categories as described below. |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Group A |  | Group B |  | Group C |  | Group D |  | Group E |  |
| Facility Cost Calculated Per Hour | Applied <br> Subsidy | \$ | Applied Subsidy | \$ | Applied Subsidy | \$ | Applied Subsidy | \$ | Applied Subsidy | \$ |
| \$21.76 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$8.92 | 0\% | \$21.76 | -100\% | \$43.52 |
| \$43.52 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$17.84 | 0\% | \$43.52 | -100\% | \$87.04 |
| \$7.27 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$2.98 | 0\% | \$7.27 | -100\% | \$14.54 |
| \$43.52 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$17.84 | 0\% | \$43.52 | -100\% | \$87.04 |
| \$21.76 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$8.92 | 0\% | \$21.76 | -100\% | \$43.52 |
| \$21.76 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$8.92 | 0\% | \$21.76 | -100\% | \$43.52 |
| \$33.08 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$13.56 | 0\% | \$33.08 | -100\% | \$66.16 |
| \$12.40 | 100\% | \$0.00 | 100\% | \$0.00 | 59\% | \$5.08 | 0\% | \$12.40 | -100\% | \$24.80 |

Contracts for use of sports field and/or outdoor space does not include the use of change rooms, washrooms or access to school building.

Instructional Days Non Instructional Days Saturday

Sunday
Statutory Holidays


3 Hour minimum applies to all Sunday and Statutory Holiday uses for all categories
It is expected that the Staff Assistance Recovery Rate will move to a full cost recovery of caretaking costs in 2017-2018.

If groups are a no-show for the scheduled time slot, Recovery Costs (Facility and Staff Assistance) will continue to apply and will be charged.
Priority Schools Initiative

| Priority School Sites |
| :--- |
| Amherstview Public School |
| Cataraqui Woods Elementary School |
| Granite Ridge Education Centre |
| Rideau Heights Public School |


| Group A | Group B | Group C | Group D |
| :--- | :---: | :---: | :---: |


[^0]:    Paul Rabin
    Superintendent of Business Services

